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www.budgetandpolicy.org

February 26, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept the Washington State Budget & Policy Center's letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of the Washington State Budget & Policy Center and to our collective future as a state. Our organization is committed to using research and analysis to advance the well-being of Washington communities, improve the economic security and social opportunity of every person in our state, and support the essential role of government in promoting a just and prosperous society. We envision a Washington state in which a person's race, ethnicity, or immigration status does not determine their level of income, wealth, or access to opportunity, and where *all* people have the resources they need to lead healthy lives. The full adoption and implementation of the PRWG's *10-year Plan for the Future* is critical to achieving that vision.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Including the PRWG recommendations in your 2021-23 biennial budget proposal.

The Washington State Budget & Policy Center urges your full support of the eight comprehensive strategies and corresponding recommendations outlined in the plan, and we would underscore the particular importance of the following components:

- Taking action to undo the harmful effects of structural racism and historical trauma: We add our full-throated support of the recommendations related to the emerging Office of Equity (recommendations 1a, 1b, 2a), and affirm that direct investment in communities of color is also required to advance racial equity.
- Cleaning up Washington's inequitable state tax code: Washington state's regressive tax structure harms people with low incomes and hamstringing our ability to invest in the key foundations our communities need to thrive. Recommendations 3d and 3h are fundamental to the success of the *10-year Plan for the Future* overall.
- Immediately strengthening state safety net programs to support people experiencing poverty to meet basic needs: Washington state has yet to reinvest in basic assistance for children, families, and adults with disabilities in the wake of dramatic cuts to anti-poverty programs made during the Great Recession. We echo the urgency of recommendations 6d and 6e to safeguard the health and safety of Washingtonians who are furthest from opportunity.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adult, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,



Misha Werschkul
Executive Director
Washington State Budget & Policy Center
mishaw@budgetandpolicy.org



CATHOLIC COMMUNITY SERVICES
OF WESTERN WASHINGTON

February 27, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Catholic Community Services (CCS) is supportive of the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington State**. For the past year and a half, Josephine Tamayo Murray, Donna Christensen and I have represented CCS in working with the PRWG to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is highly important to the mission of Catholic Community Services (CCS). We believe in joining with others to change the systems that oppress, discriminate or otherwise cause human suffering. The implementation of the PRWG's plan is critical to addressing the root causes of poverty that have prevented all people living to their fullest potential.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Moving forward with the strategies below and their respective recommendations:
 - + Strategy 2-Make equal space in decision-making for people and communities most affected by poverty and inequality,
 - + Strategy 5-Address the urgent needs of people experiencing homelessness, violence, mental illness, and/or addiction, and
 - + Strategy 6-Build an integrated human service continuum of care that addresses the holistic needs of children, adults and families; and
- Funding the PRWG's short-term priorities in the next budget cycle.

Catholic Community Services (CCS) counts on your support of the plan's implementation. Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington State a place where every child, adult, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

Michael Reichert
President



February 27, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

The Communities of Concern Commission (CoCC) provides this letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past year and a half, the CoCC has worked diligently with the PRWG to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of efforts to reduce poverty, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of Communities of Concern Commission (CoCC). The CoCC believes that our communities must build self-determined capital assets to house and care for our community members and reduce poverty. These capital assets must be community owned and community operated. The strategies and recommendations of the Plan are the foundation to address the root causes of poverty, including racism and racist policies.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Moving forward with the following strategies and their respective recommendations:
 - + Strategy 2-Make equal space for the power and influence of people and communities most affected by poverty and inequality in decision-making,
 - + Strategy 7-Decriminalize poverty and reduce reliance on the criminal justice, juvenile justice, and child welfare systems, and
 - + Strategy 8-Ensure a just transition to the future of work, and
- Funding the PRWG's short-term priorities in the next budget cycle.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

Josephine Tamayo Murray, Executive Director
Communities of Concern Commission





STATE OF WASHINGTON
DEPARTMENT OF CHILDREN, YOUTH, AND FAMILIES

1500 Jefferson Street, SE • P.O. Box 40975 • Olympia WA 98504-0975

April 30, 2020

Governor Jay Inslee
Office of the Governor
P.O. Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept the Department of Children, Youth and Families' letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of the Department of Children, Youth and Families (DCYF). DCYF's vision is to have all Washington's children and youth grow up safe and healthy- thriving physically, emotionally and educationally, nurtured by family and community. Resilience, education, and health outcomes for children, youth, and families are often much worse for people of color. DCYF is committed to eliminating disproportionalities in each of these priorities.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Ensuring COVID-19 response and spending strategies focus on reducing inequality; stabilizing, supporting and sustaining child care, child welfare, and juvenile rehabilitation providers; enabling best practices for recruitment, hiring, and contracting to increase racial and ethnic diversity among state agency employees and providers; promoting the education, economic security and behavioral health of youth exiting foster care and juvenile rehabilitation; building an integrated high quality birth-to-5 system of care; increasing availability of high-quality services for vulnerable families and communities; increasing active efforts to keep children and youth home with their families; and
- Funding the PRWG's short-term priorities in the next budget cycle.

PRWG Letter of Support

April 30, 2020

Page 2

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ross Hunter". The signature is stylized and cursive, with the first name "Ross" written in a larger, more prominent font than the last name "Hunter".

Ross Hunter
Secretary



STATE OF WASHINGTON
DEPARTMENT OF HEALTH

*PO Box 47890 • Olympia, Washington 98504-7890
Tel: 360-236-4030 • 711 Washington Relay Service*

February 24, 2020

The Honorable Jay Inslee
Governor of the State of Washington
Post Office Box 40002
Olympia, Washington 98504-0002

Dear Governor Inslee:

Please accept the Department of Health's letter of support for the Poverty Reduction Work Group's (PRWG) *10-year Plan for the Future* to reduce poverty and inequality in Washington. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in our state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of the Department of Health, which is to work with others to protect and improve the health of all people in Washington State. As an agency, we are committed to fairness and justice to ensure access to services, programs, opportunities and information. We recognize that communities that experience the greatest health disparities are those who have been historically marginalized and underrepresented in the workforce. In March of 2019 I issued a Secretary's Directive reaffirming the Department of Health's commitment to diversity, inclusion, and cultural humility.

The intersection between inequality and poverty is clear. I am proud to have our agency represented in the development of the Poverty Reduction Work Group's *10 Year Plan for the Future*, and I am committed to working with our state agencies and community partners to actively change our systems to reduce poverty and promote human dignity.

The success of the PRWG plan would mean improvements to the health and quality of life of all people in Washington State. I also believe achieving this plan would reduce health care costs and create space for innovative improvements in how we serve all of the people of Washington State.

We understand that PRWG co-lead agencies will conduct a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;

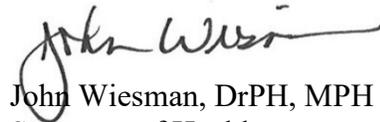
The Honorable Jay Inslee
February 24, 2020
Page 2

- Supporting the collaborative efforts of the Health and Human Services Subcabinet to improve state systems to be human-centered, integrated, and meet needs of people experiencing poverty and inequality;
- Recognizing the critical and foundational role of public health agencies across the state in reducing poverty and addressing issues of inequality; and
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adult, and family can thrive. If I can do anything further to support this effort, please let me know.

Sincerely,

A handwritten signature in black ink, appearing to read "John Wiesman", with a stylized flourish at the end.

John Wiesman, DrPH, MPH
Secretary of Health



Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

January 30, 2020

Dear Governor Inslee,

Please accept Goodwill of the Olympics and Rainier Region's (GORR) letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is extremely important to the mission of Goodwill of the Olympics and Rainier Region. Our vision is that every person has the opportunity to learn, work and thrive in all aspects of life. We have people come through our doors every day that are in need of not only opportunity to achieve their vision for their lives, but also need our support in dismantling and removing the many barriers that hinder them from accomplishing that vision. The Poverty Reduction Work Group's 10-year plan for the Future has critical recommendations to help us as a community create a more equitable Washington in which those in poverty have the needed support to thrive.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Committing to the ongoing importance of this work through ensuring your cabinet builds internal structure in their agencies to support the recommendations through the ten year time frame;
- Funding the PRWG's short-term priorities in the next budget cycle.



We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

A handwritten signature in black ink that reads "Lori F. Harnick". The signature is fluid and cursive, with a long horizontal stroke at the end.

Lori F. Harnick
President and Chief Executive Officer
Goodwill of the Olympics and Rainier Region



STATE OF WASHINGTON
HEALTH CARE AUTHORITY

626 8th Avenue, SE • P.O. Box 45502 • Olympia, Washington 98504-5502

April 23, 2020

The Honorable Jay Inslee
Governor of Washington
P.O. Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee:

Please accept the Health Care Authority's (HCA) letter of support for the Poverty Reduction Work Group's (PRWG) *10-year Plan for the Future* to reduce poverty and inequality in Washington State. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington State. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of HCA as we strive to provide high quality health care and address social needs through innovative health policies and purchasing strategies, to achieve our vision of a healthier Washington. HCA cannot fully achieve this vision without a concerted, intentional focus on eliminating health inequities and we know that myriad social determinants, including poverty, contribute to and exacerbate health inequities. To that end, reducing poverty is an integral step towards ensuring that all Washington residents have the opportunity to be as healthy as possible. HCA is confident that the success of the *10-year Plan for the Future* will not only benefit HCA's mission and vision, but the entire state of Washington.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan.
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan.
- Support improved and expanded data collection and utilization efforts to ensure continuous active monitoring of health disparities.

The Honorable Jay Inslee
Governor of Washington
April 23, 2020
Page 2

- Expand the scope, utilization, and funding of non-traditional health workers, such as community health workers and doulas.
- Encourage piloting, evaluating, and funding for services that address social determinants of health and integrate social services in Medicaid managed care.
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next ten years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the PRWG and your passion for making Washington State a place where every child, adult, and family can thrive. Please contact me by cell phone at 360-878-0129 or via email at sue.birch@hca.wa.gov if we can do anything further to support this effort.

Sincerely,

A handwritten signature in black ink, appearing to read "Susan E. Birch". The signature is fluid and cursive, with a large loop at the end.

Susan E. Birch, MBA, BSN, RN
Director



Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept MENTOR Washington's letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of MENTOR Washington as we promote, support, and expand quality mentoring that fosters positive youth development, academic success, and job and career readiness. It is our vision for every young person in Washington State to have the supportive relationship they need to thrive and lead happy and successful lives.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Emphasize Diversity and Inclusion in companies and government to improve job prospects among POC, immigrants, refugees; people with disabilities; and young adults from marginalized backgrounds;
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

Claude Green
15500 SE 30th Pl., Suite 200. Bellevue, WA 98007

National Indian Health Board



[DATE]

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept the National Indian Health Board's letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of the National Indian Health Board (NIHB). NIHB was established in 1972, serving all Federally recognized American Indian/Alaska Native (AI/AN) Tribal governments by advocating for the improvement of health care delivery to AI/ANs, as well as upholding the Federal government's trust responsibility to AI/AN Tribal governments. Poverty adversely affects health and well-being, especially in American Indian and Alaska Native communities. It exacerbates the health disparities and lower health status experienced by AI/ANs.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Consult with Tribal leaders and Tribal organizations in the implementation of the plan;
- Provide sustainable funding and resources that is set aside for Tribal communities;
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

The National Indian Health Board

NORTHWEST HARVEST
P.O. Box 12272, Seattle, WA 98102
800.722.6924

Email: info@northwestharvest.org
Website: northwestharvest.org
Social media: @nwharvest



January 16, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept Northwest Harvest's letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of Northwest Harvest, a statewide food justice organization with a mission to create more equitable access nutritious food for all in Washington. We focus on food access because we believe that food is a low cost catalyst to help build healthier communities: with consistent access to nutritious food, children can focus on learning in schools; adults can be healthy to find and keep good paying jobs; seniors can be active and independent. But food is only an essential ingredient to stabilizing crises: we know that hunger persists in households with limited incomes that are insufficient to meet all basic needs. We find it immoral that anyone feels they must choose between food or paying their rent, their utilities bills, their medications. When we reduce poverty, we reduce food insecurity; consistent food access takes care of one hole in an otherwise stretched and limited budget. Poverty and the racial disparities that sustain poverty are the root causes to hunger which is why we are committed to working with others, to play our part in a larger plan to reduce poverty and its discriminatory drivers.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Task the Office of Equity to develop trainings for all state employees in the historical and systemic impacts of racism and to do a racial disparity impact study of all state agency policies;
- Enact changes to clean up our upside down tax system that benefit low and moderate income households, and
- Fund the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

A handwritten signature in black ink, appearing to read 'CW', written over a horizontal line.

Christina Wong, Director of Public Policy & Advocacy
christinaw@northwestharvest.org | 206.923.7465

Old Capitol Building
PO Box 47200
Olympia, WA 98504-7200



Washington Office of Superintendent of
PUBLIC INSTRUCTION
Chris Reykdal, Superintendent

k12.wa.us

February 14, 2020

The Honorable Jay Inslee
Washington State Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee:

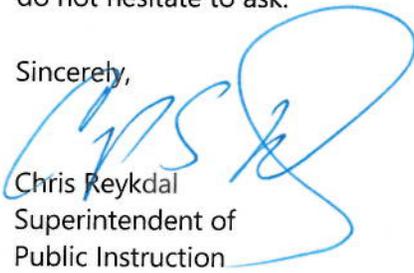
Please accept this letter of support for the **Poverty Reduction Work Group (PRWG)'s 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. I am grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of the Office of Superintendent of Public Instruction (OSPI). Our vision is all students are prepared for post-secondary pathways, careers, and civic engagement. Students experiencing poverty have drastically lower graduation rates than their peers, and students who drop out of school have higher unemployment rates, higher health-care costs, lower life expectancy, and they rely on government assistance more often. In contrast, a successful K-12 education experience that prepares all students for their post-secondary aspirations can be life changing, potentially serving as a springboard out of poverty.

We believe the Poverty Reduction Work Group's immediate recommendations and strategies to reduce poverty and inequality in Washington state will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the PRWG and your passion for making Washington state a place where every child, adult, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,



Chris Reykdal
Superintendent of
Public Instruction



January 23, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee:

Pacific Mountain Workforce Council (PacMtn WDC) supports the ***10-year Plan for the Future*** prepared by the Poverty Reduction Work Group. Reducing poverty and inequality in Washington State is an enormous and important task. If the Plan is implemented, we think it will meaningfully and measurably impact the lives of some of our most vulnerable state residents. We appreciate your support of poverty reduction efforts. We look forward to leveraging this work and hope you will continue to hold state agencies accountable for actions on these important recommendations.

Reducing poverty and inequity is critical to PacMtn's mission. The 5-counties served by PacMtn are significantly impacted by the ravages of poverty. Enabling access to prosperity for ALL is the essence of the public workforce system. Daily, we see the damage being poor does to individual lives and families of those we serve. This Plan offers data, sparks ideas, inspires hope and drives the accountability necessary to make real change. We were particularly impressed with the elevation of the voices of those impacted by poverty. These voices are routinely ignored, misunderstood and deemed inadequate to influence planning, policy and programs. This Plan features their experiences and tells their story. We need to listen.

The Work Group co-lead agencies are slated to conduct summer meetings and finalize the *10-year Plan for the Future*. That will be an important step. There are still communities and populations that need to be included in our understanding of the problems and solutions. To the extent we can PacMtn will support their efforts. In the meantime, we urge your continued support of the Plan and ask you take immediate steps to begin implementation by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Highlighting best practices of agencies around the state combatting poverty;
- Continuing to champion the plight and the possibilities for those experiencing poverty;
- Recognizing necessary partnerships with community based organizations like ours who are close to those impacted and are able to bring about change;
- Funding short-term priorities and investing in immediate solutions.



We believe these actions lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your commitment to making Washington a place where every child, adult, and family can thrive. This will make our communities and economy stronger.

If PacMtn Workforce Council can do anything further to support this effort, please contact us.

Sincerely,

A handwritten signature in black ink that reads 'Jacquelin Early'.

Jacquelin Early
WDC Board Chair

A handwritten signature in black ink that reads 'Cheryl B. Fambles'.

Cheryl B. Fambles
Chief Executive Officer



January 16, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept Partners in Careers letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of Partners in Careers. As a nonprofit that works directly with individuals and families living in poverty to gain meaningful employment, we know first-hand the struggles they face in moving forward. The strategies outlined in the Plan for the Future will provide tangible steps and tools to remove barriers and set those in poverty on the path to success. These strategies, along with focused funding, will also help organizations across the State come along beside these individuals to provide informed and compassionate support.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Ensuring that the recommendations from the Steering Committee are prioritized; and
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

Sharon Pesut
Executive Director
sharon@swwpic.org

March 2, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

On behalf of the Poverty Reduction Work Group Steering Committee, we the undersigned are pleased to submit this letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years the PRWG has worked diligently, with open and honest leadership and guidance from this Steering Committee, to develop a plan to meaningfully reduce poverty in Washington state. We appreciate your leadership in this endeavor and look forward to taking action in support of the plan.

As people with direct experience of poverty, we understand that the work of reducing poverty in our state is one that is difficult, but necessary. Many of the families on the Steering Committee and throughout Washington state are suffering now. We know that immediate policy changes are needed to improve the lives of men, women, and children living with very low incomes. We also know these immediate changes will not solve the structural challenges – racism, sexism, ableism – and culture that have allowed this problem to take hold in our state. The plan is full of our ideas to address both of these needs. We recommend changes that the legislature could make this session and trainings that state agencies could implement right now to improve the treatment of our families and communities, as well as broad changes that would redefine poverty and economic stability.

We are proud of the work we have done to bring our stories forward and transform those experiences into a series of policy recommendations. The work was hard, emotional, and liberating for both the Steering Committee and the PRWG, but was very necessary and we thank you for your full support of a process that was led and shaped by people in poverty. We believe that this Steering Committee has laid a foundation and should serve as a model for other policy efforts and across state agencies and task forces.

As we move into the plan's phase of community engagement, we look forward to supporting these efforts. We hope you will also continue supporting this strategic plan by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan; and
- Embracing bold and innovative policy proposals that address poverty and inequality.

After two years of deep conversation, studying, and understanding, we believe this plan will work to reduce poverty, make our state a better place to live, and give our children the opportunities that they deserve. We have taken the critical step of bringing this plan forward; now the real work begins.

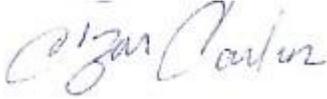
Thank you for your support. Now, let's get to work!

Sincerely,

Poverty Reduction Work Group Steering Committee

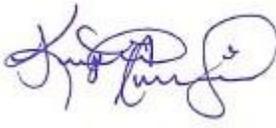
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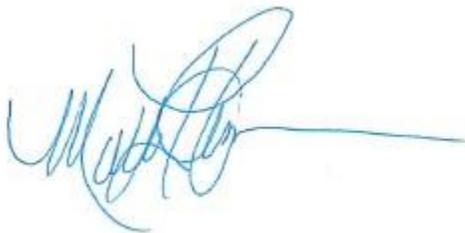
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Micanda Hunter Kristina Sawyers

 Shereel Rhodes

 Sheri Hall

Chamberlain 



Puget Sound Training Center
Helping people turn success into reality

March 4, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept Puget Sound Training Center letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of Puget Sound Training Center, which for the past 20 years has worked vigorously to advance career, and economic justice for those furthest from opportunity, especially for immigrants and refugees. The foundation of this plan is rooted in a deep understanding of the barriers experienced by people living in poverty. It provides concrete solutions to eliminate disparities from programs, policies and practices; and therefore, the success of this plan is critical for realizing a vision where every Washingtonian feels empowered with opportunities.

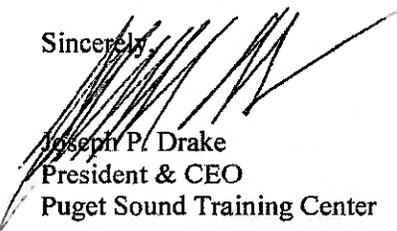
We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Supporting initiatives that work to advance pathways for immigrants and refugees with advanced degrees from their home county to become accredited in the U.S.; and
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive.

Sincerely,



Joseph P. Drake
President & CEO
Puget Sound Training Center



1501 North 45th Street
Seattle, WA 98103-6708

PHONE 206.694.6700
FAX 206.694.6777
TTY 7.1.1

EMAIL info@solid-ground.org
WEB solid-ground.org

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept this letter of support for the **Poverty Reduction Work Group's *10-year Plan for the Future to reduce poverty and inequality in Washington state***. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of Solid Ground. Solid Ground believes poverty is solvable. Our approach combines direct services with community-based advocacy. We support individuals and work to undo racism and other oppressions that create barriers – so everyone can achieve their full potential. The approach to reducing poverty laid out in this plan closely aligns with our mission and approach; the plan calls for improvements to basic services for people in poverty, while never losing sight of the need for structural change.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Highlighting the importance of addressing poverty and racism in your speeches and public engagements;
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

On behalf of the over 75,000 households that receive support from Solid Ground, thank you for creating the Poverty Reduction Work Group and for your passion for making Washington state a place where every child, adult, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,

Caitlen Daniels
Interim President & CEO



February 24, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept this letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state.

Reducing poverty and inequality is in direct alignment with the mission of Statewide Poverty Action Network. Poverty Action has worked closely with the PRWG since its inception in 2018, serving as a member of the group, as well as the convener and facilitator of the Steering Committee. It has been an honor to participate in this effort and we have been impressed at the extent to which the PRWG has incorporated input from people in poverty. At Poverty Action, we know that poverty is long-standing, intergenerational, and racialized. In other words, we know that it will take policy and structural change to solve it. We are thrilled that this plan acknowledges – and recommends solutions for – that reality.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts, both as Poverty Action and as the convener of the Steering Committee. In the meantime, we urge your support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the expertise of people most affected by poverty in the implementation of the plan;
- Highlighting the importance of addressing poverty and racism in your public engagements;
- Supporting and signing legislation that reinvests in our state's critical safety net programs;
- Embracing bold and innovative policy proposals that address poverty and inequality; and
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for your leadership in creating a Washington where every child, adult, and family can thrive.

Sincerely,

A handwritten signature in black ink, appearing to read "Marcy Bowers".

Marcy Bowers, Executive Director

Solid Ground's Tax ID# is 23-7421892.

No goods or services were provided in exchange for this donation.

February 14, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept United Way of the Pacific Northwest's letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington state**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington state. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of United Ways of the Pacific Northwest. We are the trade association for 20 local United Way organizations in Washington State and our members are fighting hard for the health, education and financial stability of every person in Washington State.

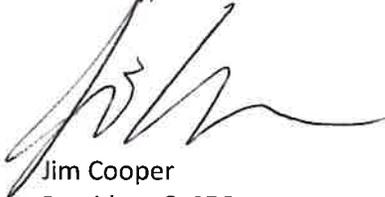
We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Fully implement all aspects of the plan; and
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,



Jim Cooper
President & CEO

Jim@uwpnw.org

360-451-9053 (cell)



1501 Pacific Avenue
Suite 400
Tacoma, WA 98402
(253) 272-4263
www.uwpc.org
Dial 2-1-1 for help

January 21, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

Please accept United Way of Pierce County letter of support for the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington State**. For the past two years, PRWG has worked diligently to develop a plan that, if implemented, will meaningfully and measurably reduce poverty and inequality in Washington State. We are grateful to you for your support of poverty reduction, and look forward to bringing the plan to action.

Reducing poverty and inequality is critically important to the mission of United Way of Pierce County. For nearly 100 years, United Way of Pierce County has focused on mobilizing the caring power of community to address the most complex and critical needs in our community. In 2017, Our Board of Directors put a stake in the ground with a goal to lift 15,000 households out of poverty and into financial stability by 2028, one family at a time. The success of this 10-year plan sends a message to our communities within Washington State, that by removing barriers, eliminating inequities and providing access to opportunities and support, all families can thrive and break the cycle of poverty. United Way is committed to joining this fight.

We understand that the PRWG co-lead agencies will be conducting a series of community engagement meetings and finalizing the *10-year Plan for the Future* this summer. We look forward to supporting their efforts. In the meantime, we urge your continued support of the strategic plan and taking immediate steps to begin implementing it by:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the implementation of the plan;
- Targeting income growth and wealth building actions among people with low incomes; and
- Funding the PRWG's short-term priorities in the next budget cycle.

We believe these actions will lay a strong foundation for the full implementation of the plan over the next 10 years, and provide immediate, urgent relief for the 1.8 million Washingtonians currently struggling to make ends meet in communities throughout our state.

Thank you for supporting the Poverty Reduction Work Group and your passion for making Washington state a place where every child, adults, and family can thrive. If we can do anything further to support this effort, please do not hesitate to ask.

Sincerely,



Dona Ponepinto
President and CEO

Great things happen when we LIVE UNITED

February 13, 2020

Governor Jay Inslee
Office of the Governor
PO Box 40002
Olympia, WA 98504-0002

Dear Governor Inslee,

I am writing in support of the **Poverty Reduction Work Group's 10-year Plan for the Future to reduce poverty and inequality in Washington**. For the past two years, the Washington State Coalition Against Domestic Violence (WSCADV) has served on the Poverty Reduction Work Group (PRWG) to develop a state plan to meaningfully, measurably reduce poverty and inequality in Washington. We appreciate your commitment to reducing poverty and ask for your full consideration of the proposed plan.

No one should have to choose between having enough money to get by, or being safe, but people surviving domestic violence are forced to make that choice every day. Economic instability and limited options for housing keep victims trapped in relationships with violent abusers (Washington State Domestic Violence Fatality Review). Racism, poverty and the threat of poverty, and other underlying conditions of inequality are impoverishing. This emboldens abusers and allows domestic violence to continue.

When people have critical economic supports (money, good jobs, housing, healthcare, childcare), they have options and can stay in relationships for the right reasons: love, family, community. By making critical economic supports more accessible, the PRWG's 10-year plan and solutions would increase survivors' freedom, options, and community connection.

We look forward to supporting the efforts of the PRWG's co-lead agencies to conduct a series of community engagement meetings and finalize the plan this summer. In the meantime, we urge your continued support of the strategic plan, including the following immediate steps:

- Directing state agencies to write action plans to fulfill the strategies outlined in the plan;
- Elevating the influence and expertise of people most affected by poverty in the plan's implementation; and
- Funding the PRWG's short-term priorities in the next budget cycle.

Thank you for your support and commitment to a Washington where all people can thrive.

Sincerely,



Judy Chen
Executive Director



WASHINGTON STATE COMMUNITY ACTION PARTNERSHIP

WSCAP works to build healthy communities and eliminate poverty through a unified network of Community Action Agencies across Washington State.

Governor Jay Inslee
PO Box 40002
Olympia, WA 98504-0002

February 18, 2020

Dear Governor Inslee,

As participants in the Poverty Reduction Work Group (PRWG) over the last two years, we write in celebration and strong support of its 10-Year Plan for the Future! Community Action commends you for your leadership in creating the Work Group and we stand ready to work toward its implementation.

The PRWG Plan articulates a dual strategy for reducing poverty and inequality in Washington State. One component is meeting the immediate needs of our struggling neighbors and the other is taking intentional steps toward equitable redesign of our human services system. This is very much in line with Community Action's Theory of Change of stabilizing and equipping families and individuals to exit poverty for good, while investing in just, equitable, and sustainable communities where all residents thrive and share a commitment to ending poverty.

WSCAP also honors the leadership of the PRWG Steering Committee, whose lived experiences with poverty and its root causes drive the recommendations of the report and its eight strategic themes. We encourage you to continue building on this innovative structure, so the people living these issues every day continue to drive the solutions and keep an equity lens on the policies and programs affecting them.

Acting on these recommendations will require continued cross-sector conversation and collaboration that Community Action is well-equipped to help facilitate. We know that the vision we share for our communities will not be realized overnight or at the hands of a single organization. We are looking forward to engaging our clients and community members in the conversation so that together, we can make real progress in helping more Washingtonians share in our state's unprecedented prosperity.

Thank you again for your leadership and for the opportunity to participate in the creation of this groundbreaking Plan.

Sincerely,

WASHINGTON STATE COMMUNITY ACTION PARTNERSHIP

PO Box 7130 Olympia, WA 98507 | Jeff DeLuca, Executive Director | jeff@wapartnership.org | 360-584-9579



WASHINGTON STATE COMMUNITY ACTION PARTNERSHIP

WSCAP works to build healthy communities and eliminate poverty through a unified network of Community Action Agencies across Washington State.

Benton Franklin Community Action Council

(Benton and Franklin Counties)
Judith Gidley, Executive Director

Chelan-Douglas Community Action Council

(Chelan and Douglas Counties)
Alan Walker, Executive Director

Community Action Center

(Whitman County)
Jeff Guyett, Director

El Centro de la Raza

(City of Seattle and South King County)
Estela Ortega, Executive Director

Kitsap Community Resources

(Kitsap County)
Jeff Alevy, Executive Director

Multi-Service Center

(South King County)
Robin Corak, Chief Executive Officer

OIC of Washington

(Grant, Adams, & North Yakima Counties)
Steve Mitchell, CEO

Opportunity Council

(Island, San Juan, and Whatcom Counties)
Greg Winter, Executive Director

Seattle Conservation Corps

(City of Seattle)
Ruth Blaw, Program Manager

Spokane Neighborhood Action Partners

(Spokane County)
Julie Honekamp, Executive Director

Byrd Barr Place

(City of Seattle)
Andrea Caupain Sanderson, Executive Director

Clark County Department of Community Services

(Clark County)
Vanessa Gaston, Director

Community Action Partnership

(Asotin County)
Lisa Stoddard, Executive Director

Hopelink

(North and East King County)
Lauren Thomas, President/CEO

Lower Columbia CAP

(Cowlitz and Wahkiakum Counties)
Ilona Kerby, Executive Director

Neighborhood House

(City of Seattle and South King County)
Janice Deguchi, Executive Director

Okanogan County Community Action Council

(Okanogan County)
Lael Duncan, Executive Director

Pierce County Human Services Community Action Programs

(Pierce County)
Chris Cooley, Manager

Snohomish County Human Services Department

(Snohomish County)
Debbi Trosvig, Supervisor, Office of Community & Homeless Services

Washington-Gorge Action Programs

(Klickitat and Skamania Counties)
Leslie Naramore, Executive Director

CAC of Lewis, Mason, and Thurston Counties

(Lewis, Mason and Thurston Counties)
John Walsh, Executive Director

Coastal Community Action Program

(Grays Harbor and Pacific Counties)
Craig Dublanko, Executive Director

Community Action of Skagit County

(Skagit County)
Bill Henkel, Executive Director

HopeSource

(Kittitas County)
Susan Grindle, Executive Director

Metropolitan Development Council

(Tacoma/Pierce County)
Pam Duncan, CEO

Northwest Community Action Center

(South Yakima County)
Lisa Campbell-John, Interim Executive Director

Olympic Community Action Programs

(Clallam and Jefferson Counties)
Cherish Cronmiller, Executive Director

Rural Resources Community Action

(Ferry, Lincoln, Pend Oreille & Stevens Counties)
Donna Moulton, Executive Director

Solid Ground

(Seattle/King County)
Caitlen Daniels, Interim President & CEO

Washington State Community Action Partnership

(Representing Washington State's 30 Community Action Agencies)
Jeff DeLuca, Executive Director

WASHINGTON STATE COMMUNITY ACTION PARTNERSHIP

PO Box 7130 Olympia, WA 98507 | Jeff DeLuca, Executive Director | jeff@wapartnership.org | 360-584-9579